

## Update to “Use and Conservation of Energy,” Adopted October 25, 1991

### Energy Efficiency and Greenhouse Gas Reduction

Adopted November 1, 2011

#### Policy Statement

In furtherance of its sustainability principles and to achieve its greenhouse gas reduction targets, Kimberly-Clark will continuously improve its energy management practices to conserve energy and reduce greenhouse gas emissions while securing competitive, reliable energy supplies to manufacture and distribute our products and conduct our business.

#### Policy Comments

It is the intent of this policy to:

- Implement global energy management initiatives at Kimberly-Clark facilities and operations to ensure the efficient use of energy and the implementation of energy conservation practices and technology.
- Design and implement energy efficiency and other energy conservation solutions to create competitive supply chain advantage.
- Collaborate with energy suppliers in regulated and unregulated markets to secure reliable and competitive energy, while seeking opportunities to implement business-advantaged applications of renewable energy.
- Champion a systematic greenhouse gas (GHG) reduction strategy enabling Kimberly-Clark to grow the business while reducing absolute GHG emissions through energy conservation, fuel selection and use of renewable energy.